## Arts Organization Leader Benchmarking

Transforming Arts Organizations Worldwide

## JULY 25, 2023

The Advisory Board for the Arts regularly surveys leaders at arts organizations - including operas, ballets, symphonies, festivals, theaters, venues, schools, advocacy organizations, and museums - about issues relevant to the arts world. This online survey was fielded July 10-19, 2023. This is the seventy-eighth survey of the series and was designed to help arts leaders benchmark themselves with a mid-year poll on strategy and finance.

## HEALTH OF SUBSCRIPTION/MEMBERSHIPS \& SINGLE TICKET SALES

Subscription/Membership Sales Are Tracking Slightly Ahead
How are your overall subscription/membership sales tracking compared to last year?

$N=47$

## 21-30\% of Earned Revenue

 Comes from Single Ticket SalesWhat \% of your total earned revenue comes from single ticket sales?


Too Soon to Tell How Single Ticket Sales Are Tracking
How are your overall single ticket sales tracking compared to last year?


$N=47$
Significantly ahead Somewhat ahead

More or less the same
Somewhat behind
Significantly behind
Not sure
Too soon to tell

Single Ticket Sales Over Total Ticket Revenues Have Somewhat Increased Since Pre-Pandemic

How has the \% of single ticket sales over total ticket revenues changed since 2019?


N

## BUDGET FORECASTS

Operating Deficits Below 15\% Anticipated Do you anticipate an operating deficit for the current fiscal year?
We do not expect a deficit
We expect deficit up to 15\%
We expect a deficit between 15-30\%
We expect a deficit more than 30\%

Orgs Have Mixed Predictions on Future Deficits
Do you expect a greater deficit next fiscal year?


Significantly higher
Somewhat higher


Somewhat lower

- Significantly lower
- Not sure


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## BUDGET SALES

Orgs Plan to Draw on Cash Reserves for Operating Deficits
How do you expect to fund your operating deficits this fiscal year?


## Orgs Have Mixed Concerns About Cash

How worried are you about your org's current available cash and cash reserves?



Cash Reserves are $<\mathbf{2 5 \%}$ of Operating Budgets
What is the current size of your cash reserve as a \% of your total operating budget?


## OPERATING BUDGET

Budgets Have Increased Somewhat
How has your overall budget changed compared to last year?


## Most Have Not Reduced Any Department Budgets

For which departments have you reduced the operating budget the most compared to last year?


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## OPERATING BUDGET

## Most Increase Development \& Artistic/Curatorial Budget



## FUNDRAISING TRENDS \& FORECASTS

51-75\% of Total Operating Revenue Comes from Contributed Income

What \% of total operating revenue came from contributed income in last completed fiscal year?


## Orgs Expect to Increase Fundraising

What are your projections for total fundraising this fiscal year?


## Orgs Expect Increase in Individual \& Foundation Giving <br> Do you expect a change in your fundraising mix compared to last year? <br> Increase significantly Increase somewhat $\square$ No change compared to last year $\square$ Decrease somewhat $\square$ Decrease significantly $\square$ N/A

$80 \%$


